## To Whom It May Concern:

The purpose of this is to provide a character reference for Mr. Ryan Romo whom I have known as a classmate, housemate, and friend for a period of 21 years.

I first met Ryan in our 7<sup>th</sup> Grade mathematics course in junior high school and became acquainted through a number of common classes that we shared. By the end of that school year, we had become good friends. Accordingly, I have gotten to know Ryan very well over the past two decades. I believe this puts me in a position to provide you with a pretty accurate assessment of his character.

As a student, Ryan was a hard-working individual and highly committed to his education. In addition, he was quite involved in a number of extra-curricular activities including obtaining the position of Business Manager in the school's Associated Student Body. Being part of the student government allowed him to acquire the necessary skills to be impartial and gain valuable decision making skills. Outgoing, and always willing to help someone out, Ryan was very popular with his fellow classmates.

As a friend, Ryan Romo is a standout. He is a loyal, honest, considerate, and supportive individual who has the ability to see and understand things from another person's perspective. He is a great direct communicator and knows how to raise and discuss common issues and has great problem solving skills that makes him a perfect candidate for being a part of the commission that helps re-draw representative districts. Ryan also lends his time to the local little league as a member of the Executive Board of Directors and as Snack Bar Coordinator to ensure the safe and effective management of the league for the players and parents.

To tell the truth, I really can't think of anything of consequence on the negative side of the personality ledger when it comes to Ryan. All in all, I would have to say that Ryan Romo is a fine, well-balanced person with an abundance of positive qualities.

Sincerely,

Steven F. Pierce